

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND TWO HUNDRED AND SEVENTY-SIXTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 3, 1991

The Board of Trustees met at its regular monthly meeting on Thursday, October 3, 1991, at the Cleveland Clinic, Clinic Center Hotel, Cleveland, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 3, 1991 meeting, Board of Trustees

The Chairman, Mr. Teaford, called the meeting of the Board of Trustees to order on October 3, 1991, at 3:45 p.m. He requested the Secretary to call the roll.

Present: Hamilton J. Teaford, Chairman, John J. Barone, Deborah E. Casto, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, and David A. Tonnies.

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## **PRESIDENT'S REPORT**

President Gee:

I will make my report very, very short today because of the lateness of the hour and I will give this report to the Secretary so that it can be printed in the minutes.

I want to note that having been through a very stimulating period with our colleagues from the Cleveland Clinic, what a wonderful asset this relationship is going to be to this University. I think it is clear to our Cleveland Clinic friends that it is going to be an equally fine addition to their effort. I was absolutely fascinated to see Fred Cornhill and our biomedical engineering folks already creating what is going to be the heart of the future. And the fact that we are doing it together in that collaborative fashion, is very, very important indeed. Ambassador Wolf, I want to thank you for helping make these arrangements and of course we are looking forward to dancing late into the evening. To you and your fine wife, we thank you very much for the hospitality that has been exhibited this whole day.

I would like to make one introduction. One of the significant appointments of the University has just occurred and that is the Vice President for Agricultural Administration and Executive Dean of the College of Agriculture. As many of you know, after a truly international search, one that brought forth some of the best and most able candidates for this particular position that I have ever seen or that have been seen by any university, we turn to one of our own. Dr. Bob Moser, who is here, has been Director of the Cooperative Extension Service, has a distinguished career and international career in agriculture. We are delighted that that appointment has been made, and hopefully ratified by this Board today. Dr. Moser, if you will please stand and be recognized.

We are, of course looking forward to coming to Cleveland Municipal Stadium on October 19. Some people have been wondering why the Ohio State-Northwestern football game was moved up here. After looking at the sports page, the answer is apparent. The Cleveland Indians are more than 30 games out of first place, and the Cleveland Browns are playing 500 ball right now. This town is hungry for a winner!

The presentations at today's committee meeting reflect the range and depth of Ohio State's presence in the Cleveland area. The work we have begun with the Cleveland Clinic holds exciting promise for the future in health science education and medical research. Ohio State's work on Lake Erie through the Sea Grant program is important not only to the economy of this state, but as a valuable teaching resource for our faculty and students. From Young Scholars to honors students, the young people of this area have opportunities at Ohio State.

I want to thank our faculty for joining us earlier today.

### **PRESIDENT'S REPORT (contd)**

Ohio State truly is Ohio's university. This is most evident in the students whom I have met during the opening of the new academic year. At the President's Picnic for new students, I met students of all ages from across Ohio, the nation, and the world. While they seemed pleased to meet me, I believe it was Coach Randy Ayers who was the crowd favorite.

We very capably moved more than 10,000 people into residence halls over one weekend. Although this is our smallest freshman class in some time, the residence halls are at capacity. Remodeling and strengthened programming have made our halls very desirable to returning students.

Welcome activities included a river-bank party for Hispanic students, a welcome convocation for African-American students, and a student-organization fair to acquaint new students with campus activities. The Council of Graduate Students hosted an orientation and social program for their new colleagues.

The Citizens Crime Patrol is very active in the campus area after having a successful inaugural year. Police-trained patrollers walk the University area and report any suspicious activity. In 1990, they reported 2,700 incidents including criminal mischief, environmental hazards, open windows or doors, and other more serious crimes. This is a joint project with the city, the state, and the University.

Adding to the energy of the opening week of the new academic year has been the presence of Twyla Tharp as the first Wexner Center Residency Award recipient. Members of the Twyla Tharp dance company have been working with our students and faculty, as well as preparing for their own performances this weekend.

One of the foremost artists of her generation, Ms. Tharp has announced the gift of her archive to the University's Lawrence and Lee Theatre Research Institute. I only wish you could have witnessed Ms. Tharp's news conference at which she shared very generous words of praise for Ohio State. We truly are enriched by her residency on campus.

Since our last meeting, we have officially celebrated the centennial of the College of Law. It seems appropriate in this meeting to note that the formation of that college was not without controversy. It was university trustee, Rutherford B. Hayes, who is credited with convincing his colleagues to support this venture.

This past Tuesday we dedicated the Piketon Research and Extension Center. This important new facility brings together faculty from the Ohio Agricultural Research and Development Center and the Ohio Cooperative Extension Service. Their focus is on some of Ohio's significant problems in agriculture, the environment, the economic development. It is an outstanding example of our teaching, research, and service missions.

Yesterday, the Office of Academic Affairs hosted a very significant program for our university. A day-long conference, "Focus on Teaching," was held. Through speakers and discussion groups, the assembled deans, department chairs, and faculty leaders explored ways that we can enhance teaching at our university. I look forward to hearing the results of the conference sessions. I fully expect the ongoing work of this project committee to result in a model program on teaching excellence for comprehensive universities.

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## **RESEARCH FOUNDATION REPORT**

Ms. Casto:

Awards received by the Research Foundation during the month of August are listed under tab 1. A project of special note is highlighted under the second tab. This is a new interdisciplinary project which reflects the National Institute of Health's recent initiatives in the area of women's health. The project brings together researchers in statistics, medicine, and geological science. Tab 3 gives summary information on the awards. There are some striking ups and downs compared to last year, however, this is a function of timing of awards. The summary tables also include expenditure data. Nearly \$1 million in research equipment has been purchased in the past two months with grant and contract funds. Sponsored projects have also generated nearly \$6 million in indirect costs. The last tab, tab 4, provides a description of some of the interdisciplinary biomedical research being conducted at OSU. Are there any questions?

I would like to move to accept the August grants and contracts through the Engineering Experiment Station, The Ohio State University Development Fund, and The Ohio State University Research Foundation.

Mr. Teaford:

I just want you to note, in particular, that section on interdisciplinary research. The Biomedical Engineering Center which we just learned is an interdisciplinary activity by the Colleges of Biological Sciences, Dentistry, Education, Engineering, Math and Physical Sciences, Medicine, Optometry, Social and Behavioral Sciences, and Veterinary Medicine. In other words, indeed, a majority of all of the colleges of the University. We think that is the kind of thing that we are shooting for Mr. President.

## **REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS**

Resolution No. 92-33

Synopsis: Approval of the following reports on contracts, grants, and gifts and the summary for August 1991 is proposed.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, other agencies, alumni, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts and grants are received through The Ohio State University Research Foundation, the Engineering Experiment Station of The Ohio State University, and The Ohio State University Development Fund:

NOW THEREFORE

October 3, 1991 meeting, Board of Trustees

**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station, and The Ohio State University Development Fund during the month of August 1991 be approved.

Upon motion of Ms. Casto, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XXIV for The Ohio State University Development, page 415.)

(See Appendix XXV for Report of Research Contracts, Grants, and Gifts, page 417.)

Background

AUGUST 1991

Source	7/1/90-8/31/90	7/1/91-8/31/91	August 1991
The Ohio State University Research Foundation	\$24,040,972.07	\$30,489,194.20	\$16,416,252.21
Engineering Experiment Station	\$ 2,341,784.00	\$ 1,540,061.00	\$ 93,972.00
OSU Foundation and Development Fund	\$ 6,909,467.00	\$ 5,485,780.00	\$ 4,000,189.00
The Ohio State University Development Fund			
Establishment of Named Funds			
The Plough Pharmacy Student Scholarship Fund (Scholarships - full-time undergraduate students)			\$ 752,192.01
The Erie and Orlyss Sauder 4-H Career Development Endowment Fund (Fund the Development Program)			\$ 100,000.00
The Coleman Memorial Alcove Fund (Purchase rare books, medical artifacts and/or furnishings)			\$ 18,079.05
The Auglaize County Cooperative Extension Endowment Fund (Support the Extension Program)			\$ 15,810.00

October 3, 1991 meeting, Board of Trustees

**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

Background (contd)

AUGUST 1991 (contd)

Change in Name and Description of Named Fund

From: The Frank C. Caldwell Memorial Fund

To: The Frank C. and Louise Orton Caldwell Memorial Fund

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

Description of Named Funds

**The Plough Pharmacy Student Scholarship Fund**

The Plough Pharmacy Student Scholarship Fund was established October 3, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Plough Foundation of Memphis, Tennessee.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University and in accordance with the Amended Agreement between the University and the Plough Foundation, with the right to invest and reinvest as occasion dictates.

This fund was established originally by an agreement between the Plough Foundation and the University dated December 17, 1984, and amended October 10, 1988. Pursuant to the Amended Agreement, annual principal contributions shall be made by the Plough Foundation and annual advances of equal principal contributions shall be made by the University from 1984 through 1994. The advances shall be repaid to the University from the Fund in equivalent annual installments from 1999 through 2009.

The annual income shall be used to provide scholarships to full-time undergraduate students enrolled in the College of Pharmacy, with preference to Ohio residents. Recipients shall be known as "Plough Scholars" and shall be chosen on the basis of academic achievement, leadership, good citizenship, and financial need by a selection committee appointed by the President of the University, or his or her designee, and consisting of the University's Director of Student Financial Aid and personnel from the University's College of Pharmacy. Scholarship funds shall be used only for tuition and enrollment fees, laboratory fees, and textbooks. During each of the first 26 years, the aggregate annual amount of grants given shall equal either 3% of the market value of the Fund at the beginning of the Fund year or 50% of the gross income earned during the prior fiscal year, whichever is greater. Thereafter, the aggregate annual grant amount shall not exceed the annual net income earned during the prior fiscal year. To the extent needed to meet this provision, principal may be used for this purpose. In no event shall a single scholarship exceed the academic fees payable by a Plough Scholar who is classified as an in-state resident.

Pursuant to the Amended Agreement, it is the desire of the donor that the Plough Pharmacy Student Scholarship Fund be maintained and operated in perpetuity. If the need for this Fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor, provided that if the Foundation terminates the Amended Agreement pursuant to its provisions, one half of the Fund and one half of the repaid advances are to be returned to the Foundation.

October 3, 1991 meeting, Board of Trustees

**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

Description of Named Funds (contd)

**The Erie and Orlyss Sauder 4-H Career  
Development Endowment Fund**

The Erie and Orlyss Sauder 4-H Career Development Endowment Fund was established October 3, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Erie and Orlyss Sauder, friends of 4-H, Archbold, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund the Sauder 4-H Career Development Program to help youth learn career opportunities, work ethics, and the life skills necessary for the world of work. It will be managed by the State 4-H Leader and the Ohio 4-H Foundation Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

**The Coleman Memorial Alcove Fund**

The Coleman Memorial Alcove Fund was established October 3, 1991, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Marietta Comly in memory of Dr. N. R. Coleman.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to purchase rare books, medical artifacts and/or furnishings for the Coleman Memorial Alcove in the Health Sciences Library. Expenditures shall be authorized by the Director, Health Sciences Library.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donor.

**The Auglaize County Cooperative Extension  
Endowment Fund**

The Auglaize County Cooperative Extension Endowment Fund was established October 3, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the residents of Auglaize County.

**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

Description of Named Funds (contd)

The Auglaize County Cooperative Extension  
Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Auglaize County Cooperative Extension program. The distribution and use of these funds shall be determined by recommendation from the Auglaize County Cooperative Extension Advisory Committee and Auglaize County Extension Agents to the county chairperson of the Auglaize County Cooperative Extension Service. These funds are subject to review by the University's internal audit department.

Should the Auglaize County Cooperative Extension Office cease to exist, the Auglaize County Cooperative Extension Advisory Committee and/or its representative shall determine the future use and distribution of the fund's annual earnings by making appropriate recommendations to the official who is responsible for the Ohio Cooperative Extension Service. Additionally, the Auglaize County Cooperative Extension Advisory Committee shall have up to three years after the initial disbandment of the Auglaize County Extension Office to make an official recommendation.

It is the desire of the donors that this fund should benefit the Auglaize County Cooperative Extension Service in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income beyond the situation described in the preceding paragraph, then another use shall be designated by the Board of Trustees in consultation with the Auglaize County Advisory Committee, or their representatives, in order to carry out the desire of the donors.

Change in Name and Description of Named Fund

The Frank C. and Louise Orton Caldwell Memorial Fund

The Frank C. Caldwell Memorial Fund was established by the Board of Trustees of The Ohio State University on June 14, 1954, with gifts from Louise O. Caldwell and friends of the late Frank C. Caldwell, former Professor of Electrical Engineering. The name and description were revised on October 3, 1991, and this fund will be enlarged by the Trustees through the incorporation of the Frank Cary and Louise Orton Caldwell Scholarship Fund. The two funds were merged at the request of Carol Serling, granddaughter of Dr. and Mrs. Caldwell and surviving co-contributor to the Frank Cary and Louise Orton Caldwell Scholarship Fund.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for under-graduate students in Electrical Engineering. Selection will be made by the chairperson of the Department of Electrical Engineering in cooperation with the University Committee on Student Financial Aid. In the fifth year of every series of five-year periods, beginning January 1, 1955, the current interest from this fund plus any accumulation in excess of a base accumulation of \$1,000 may be used by the Board of Trustees, at its discretion, for any purpose.



October 3, 1991 meeting, Board of Trustees

## **REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### **Change in Name and Description of Named Fund (contd)**

##### **The Frank C. and Louise Orton Caldwell Memorial Fund (contd)**

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

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## **HOSPITALS BOARD COMMITTEE REPORT**

Mr. Celeste:

The Professional Affairs/Education/Research Committee and the Executive Committee of the University Hospitals Board met on Thursday, September 26.

The Professional Affairs Committee adjourned into Executive Session to receive Quality Assurance Reports on the Respiratory Therapy department, and the Hospitals overall. Both reports addressed quality assurance goals, important aspects of care, and specific actions being taken to raise the quality of care even higher. We also discussed the decision of the Medical Staff Administrative Committee related to non-reappointment of a physician to the medical staff. In open session, we voted to affirm that decision on non-reappointment. We received the Medical Director's report and endorsed the medical staff appointments and reappointments from July and August. Mr. Fraley reported that four new special care beds will be opened; in addition, four existing special care beds now utilized for Cancer Hospital patients, will become available for use in December when the CHRI opens its new four-bed special care unit. We briefly discussed the Hospitals' ongoing efforts to facilitate parking for our patients and visitors.

During the Executive Committee meeting we adjourned into Executive Session for a very brief discussion on the impact on University Hospitals of the planned sale of St. Anthony's Hospital. In open session we received financial reports for University Hospitals and the CHRI, reviewed this year's SkyMed budget, year-end reports for both SkyMed and the MedOhio facilities, and MedOhio's performance. Ms. Kate Haller updated us on two Certificate of Need appeals. Mr. Fraley reported that several hospitals in outlying areas may be interested in affiliating with University Hospitals. We voted to endorse the medical staff appointments and asked Hospitals Administration to look at the possibility of a joint venture with University Reference Laboratories and report back to us. Lastly, Ms. Susan Insley, Chairperson, and Dr. John Kramer will review the Hospitals Board Bylaws to see whether some areas should be updated.

That concludes my report, Mr. Chairman.

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October 3, 1991 meeting, Board of Trustees

## **ACADEMIC AFFAIRS COMMITTEE REPORT**

Mr. Teaford:

Since we have all attended the Academic Affairs Committee, I have not asked for a summary of it. The Committee is recommending the following resolutions:

### **PERSONNEL ACTIONS**

Resolution No. 92-34

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 6, 1991 meeting of the Board, including the following Promotions, Appointment, Appointment of Chairpersons of Departments, Reappointment of Chairperson of Department, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved.

#### **Promotions**

Name: BOBBY D. MOSER  
Title: Vice President for Agricultural Administration and Executive Dean  
College: Agriculture  
Effective: October 1, 1991  
Salary: \$128,500.00  
Present Position: Director, Cooperative Extension Service

Name: MAC A. STEWART  
Title: Dean/Associate Professor  
College/Department: University College/Home Economics Education  
Effective: October 1, 1991  
Salary: \$82,000.00  
Present Position: Acting Dean, University College

#### **Appointment**

Name: WILLIAM L. SMEAD  
Title: Associate Professor (The Luther M. Keith Professorship in Surgery)  
Department/Division: Surgery/Vascular  
Effective: July 1, 1991  
Salary: \$38,244.00  
Present Position: Associate Professor, Department of Surgery (Vascular)

#### **Appointment of Chairpersons of Departments**

August 1, 1991 through June 30, 1992

East Asian Languages and Literatures

Feng-Sheng F. Hsueh\*

October 1, 1991 through June 30, 1993

Aeronautical and Astronautical Engineering  
Welding Engineering

Gerald M. Gregorek  
William A. Baeslack III

\*Acting Chair

October 3, 1991 meeting, Board of Trustees

### **PERSONNEL ACTIONS (contd)**

Reappointment of Chairperson of Department

October 1, 1991 through June 30, 1992

Civil Engineering

Zoltan A. Nemeth\*

\*Acting Chair

Leaves of Absence Without Salary

HOWARD M. FEDERSPIEL, Professor, Department of Political Science (Newark Campus), effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to accept a Visiting Professorship at McGill University, Montreal, Canada.

CLYDE W. MCCURDY, Professor, Department of Chemistry, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to accept a position at the Lawrence Livermore National Laboratory.

HAJIME MIYAZAKI, Professor, Department of Economics, effective Autumn Quarter 1991 and Spring Quarter 1992, for personal reasons.

JOAN F. FITZGERALD, Assistant Professor, Department of City and Regional Planning, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to conduct research at the University of Illinois.

KEVIN J. O'BRIEN, Assistant Professor, Department of Political Science, effective Autumn Quarter 1991, to conduct research under Fulbright-Hays funding on Chinese politics in Hong Kong and Tianjin.

DAVID S. REITMAN, Assistant Professor, Department of Economics, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, for personal reasons.

STEPHEN J. TURNBULL, Assistant Professor, Department of Economics, effective Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, for personal reasons.

Leave of Absence Without Salary--Continuation

ALLESSANDRO SAVO, Assistant Professor, Department of Mathematics (Newark Campus), effective Autumn Quarter 1991, to continue in a research project at the University of Lodz, Poland.

Professional Improvement Leaves

CARTER V. FINDLEY, Professor, Department of History, effective Spring Quarter and Autumn Quarter 1992, and Winter Quarter 1993.

ARTHUR F. GREENBAUM, Professor, College of Law, effective Spring Semester 1992.

LEO A. PAQUETTE, Professor, Department of Chemistry, effective Spring Quarter 1992.

Emeritus Titles

PIERRE A.G. ASTIER, Department of French and Italian, with the title Professor Emeritus, effective July 1, 1991.

October 3, 1991 meeting, Board of Trustees

**PERSONNEL ACTIONS (contd)**

**Emeritus Titles (contd)**

PAUL A. COLINVAUX, Department of Zoology, with the title Professor Emeritus, effective October 1, 1991.

LAWRENCE E. HEIDER, Department of Veterinary Preventive Medicine, with the title Professor Emeritus, effective October 1, 1991.

RONALD L. STUCKEY, Department of Plant Biology, with the title Professor Emeritus, effective September 1, 1991.

LLEWELLYA W. HILLIS, Department of Zoology, with the title Associate Professor Emeritus, effective October 1, 1991.

REED D. TAYLOR, Department of Agricultural Economics and Rural Sociology, with the title Associate Professor Emeritus, effective October 1, 1991.

KENNETH A. WENNER, Cooperative Extension Service, with the title Associate Professor Emeritus, effective September 1, 1991.

EDITH L. TROUTMAN, Department of Zoology (Mansfield Campus), with the title Assistant Professor Emeritus, effective August 1, 1991.

JOHN R. VELEY, Cooperative Extension Service, with the title Assistant Professor Emeritus, effective October 1, 1991.

Upon motion of Mr. Celeste, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 92-35

Synopsis: The Academic Affairs Committee recommended the approval of the following Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

William A. Hall

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 21, 1991, of William E. Hall, Professor Emeritus in the School of Journalism.

Dr. Hall was born on March 21, 1923, in Weston, West Virginia. After working several years as a sports and general assignment reporter and editor for the Albuquerque Tribune, Dr. Hall earned his Ph.D. from the University of Iowa. In 1954 he became chairman of the Department of Journalism and Director of Public Information at Texas Technological College. From 1956 to 1966 he developed a journalism program at the University of Nebraska-Lincoln as director of its School of Journalism.

## **RESOLUTIONS IN MEMORIAM (contd)**

### **William A. Hall (contd)**

Dr. Hall joined The Ohio State University School of Journalism in 1966 at a crossroads in its development. His mission was to establish journalism education at this University as an academic discipline as well as a professional training for students. Dr. Hall recruited faculty who had established themselves as mass communication scholars as well as successful journalism professionals. He led a curriculum revision which strengthened the liberal arts background of journalism students at the undergraduate and graduate levels. Dr. Hall won the support of the state press which helped him to lobby for a remodeled Journalism Building so students would be practicing thoughtful journalism in state-of-the-art classrooms and laboratories. Many of the graduates from this era are national media leaders today.

After his retirement from the director's position in 1978, Dr. Hall taught Press Law and Mass Media in Society for several years at The Ohio State University and as a visiting Professor at the University of Hawaii.

In addition to his leadership contributions on several campuses in the country, Dr. Hall was president of the American Association of Schools and Departments of Journalism, an organization for leaders of the nation's accredited journalism programs. He was an elected member of the American Council on Education for Journalism and a member of the American Newspaper Publishers Association/Association for Education in Journalism joint committee to strengthen ties between American newspapers and schools of Journalism. He also served on the publications committee of AEJ.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to the family of Dr. Hall. It was directed that this resolution be inscribed upon the minutes and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

### **Milton A. Lessler**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 15, 1991, of Milton A. Lessler, Professor Emeritus in the Department of Physiology.

Dr. Lessler was born May 18, 1915. After earning his baccalaureate degree from Cornell University in 1937 and subsequently, a Master of Science degree from the same institution, he was a science teacher in the New York City public School system, and later a technician for the New York State Health Department. Continuance of his graduate education was interrupted by World War II, during which time he served in the 82nd Army Airborne Division, participating in the invasions of Sicily, Italy, Normandy, Belgium, and Holland. Following the war, he pursued graduate study at New York University as a National Institutes of Health Fellow and received a Ph.D. in Cell Physiology in 1950. In 1951, he joined the faculty of The Ohio State University, was promoted to Associate Professor in 1957, and to Professor of Physiology in 1963. He retired as Professor Emeritus in July of 1985.

Dr. Lessler was a fellow in the American Association for the Advancement of Science, New York Academy of Science, and Ohio Academy of Science. He was elected President of the Ohio Academy of Science in 1985, served as Editor-In-Chief of their publication, Ohio Journal of Science, from 1974 to 1981 and, recently, was one of the Ohio scientists honored at the Centennial meetings of the Academy. He also was a member of the American Association for Cancer Research, American Physiological Society, American and International Societies for Cell Biology, Red Cell Club, Society for Experimental Biology and Medicine, and Sigma Xi.

October 3, 1991 meeting, Board of Trustees

### **RESOLUTIONS IN MEMORIAM (contd)**

Milton A. Lessler (contd)

Dr. Lessler has authored over 100 scientific papers published in major journals and also has contributed chapters to a number of books. Early research in the area of cell physiology focused on the effects of radiation. In later years, he became involved in the study of the effects of lead poisoning on cellular function. As a consultant to the Yellow Springs Instrument Company, he developed and applied oxygen electrode techniques for determination of oxygen consumption in various cell and tissue preparations.

Milt Lessler had a genuine and active interest in encouraging young people toward pursuit of careers in science. In this capacity, he served as a Visiting Scientist to minority educational institutions under support of the American Physiological Society. He also pioneered the development of a Study Skills Program in the College of Medicine. Recently, he completed an update of the written history of the Department of Physiology.

On behalf of the university community, the Board of Trustees expresses its sympathy and understanding to the family of Milton A. Lessler. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Wilda M. Rosebrook

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 1990, of Wilda M. Rosebrook, Professor Emeritus in the Department of Psychology.

Professor Rosebrook was born August 18, 1894, in Big Springs, Logan County, Ohio. After earning a Bachelor of Arts degree from Ohio Wesleyan University in 1917 she served as a Special Correspondent for War Risk Insurance with the U. S. Treasury Department. For six years, she was a high school teacher of English, German, and Latin in York Township, West Mansfield and Huntsville, Ohio schools. She obtained her graduate education in psychology at The Ohio State University, where she earned an M.A. degree in 1926 and a Ph.D. in 1931.

Professor Rosebrook was a psychology intern at Boston Psychopathic Hospital and held psychologist and administrative positions at the Michigan Home and Training School and the W.K. Kellogg Foundation. She joined The Ohio State University faculty in 1935 as Associate Professor in the Bureau of Special and Adult Education in the College of Education. She was promoted to Professor in 1957, appointed Professor in the Department of Psychology in 1960, and became Professor Emeritus in 1962.

As a member of The Ohio State University faculty, Professor Rosebrook was influential in establishing a program in special education on this campus. In the early years of her tenure, she was a consultant to Ohio schools on psycho-educational diagnosis and treatment, and in 1945 began teaching courses relative to special education in the Departments of Education and Psychology. Her appointment as Professor of Psychology in 1960 marked the establishment in that department of a graduate and an undergraduate program in Exceptional Children and School Psychology which was staffed by faculty in Psychology and Education.

Professor Rosebrook held elective and appointed offices in many state and national organizations and was a Diplomat of the American Board of Examiners in Professional Psychology. Her research was published in several journals in her field and she served three years as associate editor of the American Journal of Mental Deficiency.

October 3, 1991 meeting, Board of Trustees

**RESOLUTIONS IN MEMORIAM (contd)**

Wilda M. Rosebrook (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Professor Rosebrook its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Ms. Casto, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 92-36

**SCOTT HALL REMODELING - PHASE IIC**

Synopsis: Authorization to employ architects/engineers and request construction bids for the Scott Hall Remodeling - Phase IIC project is proposed.

WHEREAS a grant has been received from the Ohio Board of Regents to install a cold room, smoke detection panel, smoke alarm system, and emergency power system in Scott Hall for the Byrd Polar Research Center; and

WHEREAS the total estimated project cost is \$413,991.00, and the total estimated construction cost is \$347,891.00, with funding provided by the Ohio Board of Regents (\$347,891.00) and University funds (\$66,100.00):

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University; and

BE IT FURTHER RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVI for background material, page 451.)

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**REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 92-37

**GRAVES HALL ASBESTOS ABATEMENT  
AGRICULTURAL ADMINISTRATION BUILDING ASBESTOS ABATEMENT  
VETERINARY HOSPITAL ASBESTOS ABATEMENT  
GOSS LABORATORY ASBESTOS ABATEMENT**

Synopsis: Authorization to request construction bids for the asbestos abatement projects in Graves Hall, the Agricultural Administration Building, Veterinary Hospital, and Goss Laboratory is proposed.

WHEREAS the University desires to proceed with asbestos abatement projects in various campus buildings; and

WHEREAS the total estimated project cost for Graves Hall is \$136,200.00, and the total estimated construction cost is \$127,700.00, with funding provided by the Ohio Board of Regents (\$122,580.00) and Physical Facilities (\$13,620.00); and

WHEREAS the total estimated project cost for the Agricultural Administration Building is \$222,500.00, and the total estimated construction cost is \$208,750.00, with funding provided by the Ohio Board of Regents (\$200,250.00) and Physical Facilities (\$22,250.00); and

WHEREAS the total estimated project cost for the Veterinary Hospital is \$499,500.00, and the total estimated construction cost is \$450,000.00, with funding provided by the Ohio Board of Regents (\$449,550.00) and Physical Facilities (\$49,950.00); and

WHEREAS the total estimated project cost for Goss Laboratory is \$321,900.00, and the total estimated construction cost is \$290,000.00, with funding provided by the Ohio Board of Regents (\$289,710.00) and Physical Facilities (\$32,190.00):

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVII for background material, page 453.)

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October 3, 1991 meeting, Board of Trustees

Mr. Nichols:

Mr. Chairman, I would reference three projects, very briefly, of perhaps some importance. We had a report earlier today on the Seagrant Program - South Bass and Gibraltar Islands. I think there were some excellent slides that were shown of the various facilities on Gibraltar and at Peach Point. One thing that was obviously not shown was the restroom conditions which, at best, I would call spartan. And the majority of this particular project is to improve those conditions for the researchers and the students that are there.

Next is a very important project. With the permission of the Chairman, at the next meeting I would like to double back and show you just a few slides on the Honors House renovation, which is the former President's residence on West 12th Avenue. There have been two previous projects that have been done on this involving asbestos and electrical upgrade. This particular one is for \$1,361,000, which is a complete renovation and a small addition to allow for handicapped accessibility, as well as some additional space for Honors House which will be situated on the patio. Most of us think of it as the rear of the house, but it was actually the front door of the house at one time and it faces toward the performance center.

And, finally, we have a situation that we don't have too often on the main campus. There will be a contract coming very shortly with regards to demolishing the Communications Lab. This particular project dealt with asbestos abatement. When that facility is demolished, it will be replaced by green space and a very nice studying area for students and faculty. That has had fairly significant support from the faculty. Normally, we put parking in or we build another building in its place, but this will add some green space to the Central Campus.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 92-38

AGRICULTURAL ADMINISTRATION BUILDING ROOF REPLACEMENT  
SEAGRANT SCHOOL PROJECT - SOUTH BASS AND GIBRALTAR ISLANDS, PHASE III  
WILLIAM OXLEY THOMPSON LIBRARY - UPGRADE HVAC SYSTEM  
NEWARK REGIONAL CAMPUS - FOUNDERS HALL ELECTRICAL  
UPGRADE AND PARKING LOT  
LIGHTING REPLACEMENT  
COFFEY ROAD AND VETERINARY CLINIC DRIVE REPAIRS  
CLASSROOM IMPROVEMENTS, PHASE VI  
LAB ANIMAL CENTER RENOVATIONS - HVAC  
ARPS HALL - MASONRY IMPROVEMENTS  
OXLEY HALL WINDOW REPLACEMENTS  
COMMUNICATIONS LAB DEMOLITION (ASBESTOS ABATEMENT)  
SULLIVANT HALL RENOVATION  
HONORS HOUSE RENOVATION  
SCOTT HALL - PHASE IIB  
VAN DE GRAAFF LABORATORY - ROOFTOP MECHANICAL SYSTEM REPLACEMENT

Synopsis: Approval of the Report of Award of Contracts and the Establishment of Contingency Funds for the listed projects is recommended.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

AGRICULTURAL ADMINISTRATION BUILDING ROOF REPLACEMENT  
SEAGRANT SCHOOL PROJECT - SOUTH BASS AND GIBRALTAR ISLANDS, PHASE III  
WILLIAM OXLEY THOMPSON LIBRARY - UPGRADE HVAC SYSTEM  
NEWARK REGIONAL CAMPUS - FOUNDERS HALL ELECTRICAL  
UPGRADE AND PARKING LOT  
LIGHTING REPLACEMENT  
COFFEY ROAD AND VETERINARY CLINIC DRIVE REPAIRS  
CLASSROOM IMPROVEMENTS, PHASE VI  
LAB ANIMAL CENTER RENOVATIONS - HVAC  
ARPS HALL - MASONRY IMPROVEMENTS  
OXLEY HALL WINDOW REPLACEMENTS  
COMMUNICATIONS LAB DEMOLITION (ASBESTOS ABATEMENT)  
SULLIVANT HALL RENOVATION  
HONORS HOUSE RENOVATION  
SCOTT HALL - PHASE IIB  
VAN DE GRAAFF LABORATORY - ROOFTOP MECHANICAL SYSTEM REPLACEMENT  
(contd)

WHEREAS resolutions adopted by the Board of Trustees on November 7, 1986, May 4, 1989, October 5, 1990, and March 1, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects: Agricultural Administration Roof Replacement, Main Library - Upgrade HVAC System, Newark Regional Campus - Founders Hall Electrical Upgrade and Parking Lot Lighting Upgrade, Coffey Road and Veterinary Clinic Drive Repairs, Lab Animal Center Renovations - HVAC, Arps Hall - Masonry Improvements, Oxley Hall Window Replacements, Communications Lab Demolition - Asbestos Abatement, Honors House Renovation, Scott Hall - Phase IIB, and Van De Graaff Laboratory - Rooftop Mechanical System Replacement; and

WHEREAS resolutions adopted by the Board of Trustees on July 11, 1986 and May 4, 1989 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio procedures, and if satisfactory bids were received, to recommend the award of contracts for the following projects: Seagrant School Project, Phase III, Classroom Improvements, Phase VI, and Sullivant Hall Renovation:

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the Report of Award of Contracts and Establishment of Contingency Funds for these projects is hereby approved.

Upon motion of Amb. Wolf, seconded by Mr. Barone, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVIII for background material and maps, page 455.)

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October 3, 1991 meeting, Board of Trustees

Mr. Teaford:

I now call upon Dr. Hutchinson to give us a report on the authorization to negotiate agreements.

Dr. Hutchinson:

Thank you, Mr. Chairman. Perhaps this takes a moment of explanation because what we are proposing is somewhat unusual. Following World War II, Labor Education Programs were developed and placed, most frequently, in the state land-grant universities. Ohio has had a program for a long time, in fact Ohio has been known to be one of the leaders in the nation in that regard. As it was developed over the years, it was made into an academic department within the College of Business at The Ohio State University. That was somewhat unusual, but that is the way it was handled.

We now have an academic department unlike any other department in the University in that its source of funding is a separate line item in the state appropriations. Our other departments obviously do not have that. They get their share of whatever we receive as an institution. In this case, they had a separate line item in the budget.

For whatever reasons, this year the State, rather abruptly, decided to reduce such appropriations by \$900,000. The amount of money was a little over a million dollars, and so they essentially almost took out all of the funding for labor education.

We were left with no alternative. The University was in a very difficult budget situation this year, and so we made a difficult decision to eliminate this department. That recommendation will be coming to you in due time. It is currently working its way through the University Senate, which is where it first must go. But in the meantime, we had to close the regional offices because we did not have the money to pay people. We closed the regional offices September 1.

We have seven tenured faculty members in the LERS department, with one untenured faculty member who will be given a one-year notice. These seven faculty members -- are in an unusual situation. There will no longer be a department, the Rules of the University state that they are tenured, therefore we must honor their tenure, and we will do that. But they do not fit -- by their backgrounds and experience -- into our other programs very well. Therefore, we are proposing that we negotiate with them to find the best arrangement for them and for us. That will involve a financial adjustment to encourage them to consider the best alternative that we can agree with. It is difficult for us to be more specific than that until we go through the negotiations. Thus, we are asking for your approval to give us permission to do that.

Mr. Teaford:

As I understand the motion, it is largely in the area of early retirement incentives?

October 3, 1991 meeting, Board of Trustees

Dr. Hutchinson:

I should add that for some of them that will work; for others that are in their late forty's, that doesn't work. In that situation, we would be offering them a buy-out, a certain amount that they would be offered if they chose to leave the University. If they do not choose to leave, they are tenured and we will find an academic home for each one of them. That is our obligation and we will do that, but that will not be easy. They know that and we know that, so we are trying to negotiate with them. We have entered into preliminary discussions, three of them have already said that they would probably take the alternative of leaving if we in fact make that offer. There are at least two others thinking very seriously about it, probably waiting for word about whether or not you authorize us to go ahead with this negotiation.

Mr. Teaford:

Thank you, Dr. Hutchinson. Are there any questions of Dr. Hutchinson?

Mr. Kessler:

Is that an open-ended authorization?

Dr. Hutchinson:

Well, what we have been considering is a maximum of two years -- two years' salary.

Mr. Scott:

To answer this question more specifically, Jack, the LERS program is being eliminated and the University has, under the faculty rules, a continuing obligation to tenured faculty. As Fred has indicated, trying to find the right fit for those folks will be very difficult. The alternative for those who are eligible would be to take the early retirement buy-out, but there may very well be some need for adjustment. So before we proceed, we want the Board to understand precisely what we are attempting to do. It is a one-on-one negotiated settlement and that is the authority that is being sought.

Dr. Hutchinson:

Well the way that we have approached this, is to look at what would be in the best interest of the University, as well as the individual, financially. That depends a little bit on what their salary level is, etc. But we intend nothing that gets extreme here, in terms of what would be offered. It would be, as you look at where they are in their career, what age they are, presuming that they exercise their tenure, and stay from that point until they are sixty-five years old, and how much would therefore be our obligation over that period of time. For those people who do not match our needs very well, and therefore not be easy for us to find that, then what is in the best interest of the University in the long-run financially. That is the criteria that we are using.

Mr. Celeste:

Is there any precedent for this, has this happened before?

October 3, 1991 meeting, Board of Trustees

Dr. Hutchinson:

There is precedent -- we have had an early buy-out program that we are offering the faculty in general. It is a precedent in the sense that it gives people five years of benefits early, and that is a major precedent. It applies to everybody, so we already have something in place that does this.

Mr. Scott:

Also, Ted, before we had the early retirement buy-out that is permitted by state law, there was the option that you could retire early and take one quarter each year to return to the system. This program was approved some years ago by the Board.

Mr. Teaford:

I can recall, in my tenure, that we have done this in regard to administrators on occasion. It is not entirely without precedent.

Amb. Wolf:

In order to move this, we authorize the Provost to negotiate in good faith, but non-binding pending approval by this Board.

Dr. Hutchinson:

That would be very much what we expect.

Dr. Gee:

In fact, that is very consistent to what we are talking about. Let me just make one point in fairness here. As we take a look at continually reconfiguring the University, this is both an important first occasion in doing some of this type of activity. It will set a precedent, so we are obviously looking at it very carefully. I welcome the Ambassador's motion, because I believe that it is very consistent with our own thinking and would allow us then flexibility at the same time. Ultimately, it is your responsibility.

Dr. Hutchinson:

I might say that I did meet with the AAUP chapter on campus the other day for lunch, because they had expressed concern since some of these individuals had gone to them to express concern about this whole matter. They understood the uniqueness of this situation, the fact that this is a line item and we would not normally do this this way. We will be bringing to you later this year other recommendations to do away with academic departments, and we do that through a regular process. But in those cases, we don't have a separate line item that forces us to make an immediate decision about what we are going to do.

I was pleased at the AAUP leadership, when they understood what we were doing, it sounded reasonable to them. I cannot speak for them, I can only say that that is what they told me.

Mr. Barone:

What is the possibility of any of these positions being replaced?

October 3, 1991 meeting, Board of Trustees

Dr. Hutchinson:

Well if you are talking about whether the program at some future date might be enlarged again, whether the line item might be reinstated, I can only say that we cannot speak for the leadership in this State who has been very active over the years in supporting that line item. And for that reason I don't think that I have to say anymore, because I don't know the probability.

Right now we have to face the fact that they have taken it back. My feeling would be that we are moving now from an in-house faculty just for labor education, to a program in the future where we would be drawing on our regular faculty as they are needed to conduct various programs. I think that that is the level of sophistication that is coming into labor education programs across the country.

So I predict that if the money goes back up at some future date, it would not be to reinstate faculty positions, but to be used to support existing faculty for periods of time for things that need to be done.

Mr. Teaford:

I think that it is probably safe to say, isn't it, Dr. Hutchinson, in the form that it has been in, it is most unlikely that it will be restored.

I am going to entertain a motion with the addition of this phrase "subject to ratification by this Board."

#### **AUTHORIZATION TO NEGOTIATE AGREEMENTS**

Resolution No. 92-39

WHEREAS the line item budget from the State of Ohio for the Labor, Education and Research Service, College of Business, was reduced by \$900,000 per year for the 1991-93 biennium, as compared with the level of funding for FY '91; and

WHEREAS because of budget reductions, adequate funds are not available elsewhere within the institution; and

WHEREAS the reduction in line item funding for LERS and the University's general budget situation requires a phase down of LERS faculty and staff in order to achieve a significant reduction in expenditures as soon as possible; and

WHEREAS there are seven tenured faculty members in LERS, some of whom may be eligible for the Early Retirement Incentive Program, and others who may be willing to resign their positions with the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Academic Affairs and Provost be authorized to negotiate agreements with tenured LERS faculty members who voluntarily resign their University positions and subject to ratification by this Board.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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October 3, 1991 meeting, Board of Trustees

**REPORT - UNIVERSITY'S INVESTMENT PORTFOLIO**

Resolution No. 92-40

RESOLVED, That the report on the University's Investment Portfolio, dated September 20, 1991, as submitted to the Board of Trustees, be received and filed with the official records of the Board.

(See Appendix XXIX for complete context of The Ohio State University Endowment Summary, September 20, 1991, page 487.)

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Thereupon the Board adjourned to meet Friday, November 1, 1991, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Madison H. Scott  
Secretary

Hamilton J. Teaford  
Chairman